



Appointment as Chairperson to the Board of the Irish Blood Transfusion Service

Closing Date: 15:00 on Tuesday 29th May 2018

**State Boards Division
Public Appointments Service
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stateboards.ie operates under the auspices of the Public Appointments Service and is committed to a policy of equal opportunity.

The Public Appointments Service (PAS), established under statute in 2004, provides an independent shared service in recruitment, assessment and selection to organisations across the Civil and Public Services. On 30 September 2014, the Government decided that the PAS should also be given responsibility for putting in place an open, accessible, rigorous and transparent system to support Ministers in making appointments to State Boards. Our dedicated website, www.stateboards.ie, is the channel through which the PAS advertises vacancies on State Boards. It is also the means through which accomplished, experienced and qualified people, including people who might not previously have been identified as available for appointment, can then apply to be considered for particular vacancies.

Membership of State Boards

High standards of corporate governance in all State Agencies, whether in the commercial or non-commercial sphere, are critical to ensuring a positive contribution to the State's overall social and economic development.

Members of State Boards are appointed to act on behalf of the citizen to oversee the running of the affairs of state bodies. State bodies must serve the interests of the taxpayer, pursue value for money in their endeavours (including managing risk appropriately), and act transparently as public entities. Members of State Boards, and the relevant management team, are accountable for the proper management of the organisation.

Board members should act on a fully informed basis, in good faith, with due diligence and care, and in the best interest of the State body, subject to the objectives set by Government. In that regard and in accordance with 13.2 of the Guidelines on Appointments to State Boards, "it is advisable that no member of a State Board should serve more than two full terms of appointment or should hold appointments to more than two State Boards."

The [Code of Practice for the Governance of State Bodies 2016](#) (the Code) provides a framework for the application of best practice in corporate governance by both commercial and non-commercial State bodies.

In order to be an effective contributor on a State Board it is recommended that members should:

- bring independent and objective scrutiny to the oversight of the organisation;
- be prepared to be challenging when necessary while being supportive to the delivery of organisational strategy and objectives;
- be equipped to offer considered advice on the basis of sound judgement and experience;
- be prepared to make a time commitment to their work commensurate with their role.

Appointment as Chairperson to the Board of the Irish Blood Transfusion Service

| | |
|-----------------------------|--|
| Location: | National Blood Centre, James's Street, Dublin 8 |
| Number of Vacancies: | 1 |
| Remuneration: | €20,520. (It should be noted that in line with the 'One Person One Salary' principle, no public servant will be entitled to receive remuneration in the form of board fees, save for situations that are statutorily provided for e.g. Worker Directors). Travel and subsistence is payable at appropriate Civil Service rates. |
| Time Requirements: | 6 to 8 half day meetings per annum. The Chairperson also sits on the Performance and Development Committee. The Performance and Development Committee has a minimum of 2 meetings a year, generally these take approximately one hour. In addition, the Chairperson attends an average of 8 donor awards ceremonies annually. |

1. Background

The Irish Blood Transfusion Service (IBTS) was established in 1965 under the Blood Transfusion Service Board (Establishment) Order 1965. The organisation changed its name from the Blood Transfusion Service Board to the Irish Blood Transfusion Service in 2000.

The Irish Blood Transfusion Service is the national organisation responsible for collecting, processing, testing and distributing blood and blood products in Ireland. It is a critical part of modern health care and provides blood, blood components and blood products for patients. It has an increasingly important role in the production of stem cells, and processing of other biological materials for clinical use. It is funded through the charging of hospitals for its products and services at a price agreed with the Department of Health.

The primary decision making body is the Executive Management Team, which has a devolved budgetary system. The organisation of work is carried out through a number of functions organised on a national basis, i.e. Operations, Medical, Quality and Compliance, Human Resources and Finance.

The headquarters is located in the grounds of St James's Hospital in Dublin which is the main testing and processing centre. There is also a processing centre in Cork and collection teams in Dublin, Cork, Carlow, Limerick, Ardee and Tuam with fixed donation clinics in Dublin and Cork.

The IBTS operates within a highly regulated environment. The conditions applying are similar to those that operate in the bio-pharmaceutical industry. A safe and secure transfusion service is assured by close collaboration between the IBTS and clinicians in managing the aspects of the transfusion process for which they are responsible. Increasingly the IBTS is developing new roles in supporting and delivering cellular therapies, and it is expected that these will form a larger part of our activity in the future.

Further information on the Irish Blood Transfusion Service can be found at www.ibts.ie.

2. Functions of the Board

As a Non-Commercial State Agency, governance arrangements for the IBTS are set out in the revised Code of Practice for the Governance of State Agencies. The responsibility for governance of the IBTS falls also on the Board. There is a clear delineation of roles and responsibilities between the Board and the Executive.

To assist the Board in carrying out its functions there are a number of sub-committees which deal with specific aspects of the business of the organisation. These are as follows;

- Medical Advisory Committee,;
- Finance Committee,
- Audit, Risk and Compliance Committee,
- Performance and Development Committee and
- Research Development Committee.

Members of the Board perform key roles in relation to the direction, leadership and corporate governance of the IBTS. Board members work with the Chairperson of the Board, the Chief Executive and the senior management team to ensure that the blood service is managed and developed in line with best international practice.

Functions of the Board include:

Governance

- Drafting/amending terms of reference for sub-committees of the Board
- Appointment of Board nominees to the IBTS Superannuation Scheme Board of Trustees
- External appointments to sub-committees of the Board
- Internal Audit activities
- Approval of Medical Policy
- Regulatory and Compliance
- Risk Management
- General Governance matters
- Code of Conduct for Employees

Strategic

- Approval of the IBTS Strategic Plan
- Policy on activities that the IBTS should carry out
- Senior Management Structure

Financial

- IBTS Budget
- Approval of Audited Accounts
- Capital Expenditure Programmes in excess of €2m annually
- Funding of the IBTS Superannuation Scheme

Human Resources

- Appointment of the Chief Executive
- Appointment of the Medical and Scientific Director
- Evaluation of Chief Executive's performance

Legal

- Contracts for supply of goods or services of a value exceeding €2m annually
- Approval of Service Level Agreements with hospitals
- Litigation involving organisation liability for transfusion transmitted infection

The current membership of the Board is :-

| Name | First appointed | Reappointed | Expiry Date | Position type | Basis of appointment |
|---------------------|-----------------|-------------|-------------|---------------|--|
| Anthony Staines | 01/06/2012 | 14/07/2015 | 13/07/2018 | Chair | Nominated and appointed by the Minister for Health |
| Brian O'Mahony | 01/06/2012 | 20/07/2015 | 19/07/2018 | Board Member | Nominated and appointed by the Minister for Health |
| Deirdre Cullivan | 20/07/2015 | 20/01/2018 | 19/01/2021 | Board Member | Nominated and Appointed by the Minister for Health |
| Dr Satu Pastilla | 07/06/2017 | | 06/06/2020 | Board Member | Nominated by IBTS and Appointed by Minister |
| Elizabeth Kenny | 21/05/2014 | 21/05/2017 | 20/05/2020 | Board Member | Nominated and Appointed by Minister for Health |
| John Malone | 20/07/2015 | | 19/07/2018 | Board Member | Nominated and Appointed by Minister for Health following PAS Process |
| Kate Williams | 19/02/2014 | 15/02/2017 | 14/02/2020 | Board Member | Nominated and appointed by the Minister for Health |
| Linda Hickey | 14/02/2013 | 20/01/2018 | 19/01/2021 | Board Member | Nominated and appointed by the Minister for Health |
| Ronan Desmond (Dr.) | 20/07/2015 | | 19/07/2018 | Board Member | Nominated and Appointed by Minister for Health following PAS Process |
| Simon Mills | 20/07/2015 | 20/01/2018 | 19/01/2021 | Board Member | Nominated and Appointed by the Minister for Health |
| Yvonne Traynor | 20/07/2015 | | 19/07/2018 | Board Member | Nominated and Appointed by Minister for Health following PAS Process |

3. Person Specification

The Minister for Health invites applications from suitably qualified candidates for the position of Chairperson of the Board of the Irish Blood Transfusion Service.

Candidate's attention is drawn to the general details of the role of Chairperson as set out on page 19 of the Code which can be found [here](#). The Principle states:-

- The Chairperson is responsible for leadership of the Board and ensuring its effectiveness on all aspects of its role.
- The Chairperson should display high standards of integrity and probity and set expectations regarding culture, values, and behaviours for the State body and for the tone of discussions at Board level.

The Chairperson will perform a key role in the development and implementation of effective corporate governance structures in all aspects of the activities of the IBTS. He/she will work with the Board, the Chief Executive and the senior management team to ensure that the blood service is managed and developed in line with best international practice. He/she will also work with the Minister for Health and the Department of Health as required.

Candidates for Chairperson of the Board should demonstrate in their application, evidence of significant experience, at an appropriately senior level, in one or more of the following:

- Board membership in the private or public sector in an organisation/body of comparable scale
- Experience of Chairing a Board sub-committee
- Experience of leading/managing an organisation at senior executive level

The Minister shall have regard to the desirability for gender balance on the Board as the Minister considers appropriate and determines from time to time when making appointments.

4. Term of Appointment

Appointments to the Board will be for an initial period of 4 years with an option to extend the term of engagement for a second term, subject to:

- The membership of any member of the Board may be terminated by the Minister at any time, on the basis of reasons to be stated by the Minister.
- A member of the Board may resign his or her membership of the Board by notice in writing sent or given to the Minister, and the resignation shall take effect on the day on which the Minister receives the notice.
- Members of the Board shall, subject to the provisions of this Schedule, hold office upon such terms and conditions as the Minister may, with the consent of the Minister for Public Expenditure and Reform, from time to time determine.
- The roles and responsibilities of Board Members are described in the Revised Code of Practice for the Governance of State Bodies 2016 which is available on the website of the Department of Finance [Code of Practice for the Governance of State Bodies](#).
- A board member shall cease to be a member of the board if he or she is nominated as a member of Seanad Éireann, is elected as a member of either House of the Oireachtas or as a representative in the European Parliament, elected to the European Parliament, or becomes a member of a local authority.

5. Submitting your Application

Before submitting your expression of interest, please review the self-assessment questionnaire which can be found [here](#). This questionnaire is designed to help you in considering whether to submit an expression of interest - you are not required to submit the questionnaire as part of the application process.

Having considered the general suitability criteria for membership of a State Board, you should consider carefully how your background and experience fits with the specific appointment criteria set out in the Person Specification section in this booklet.

Please give careful consideration to the possibility of any potential conflict of interest that may exist and address this in your cover letter. The Assessment Panel may decide, based on the perceived level of conflict, not to forward your name for consideration.

Your submission should be made via the following link www.stateboards.ie together with your **Curriculum Vitae** and a **cover letter** (see Appendix 1 of this booklet for help with the online process).

IMPORTANT NOTE

Please take care when submitting your expression of interest. As the Assessment Panel will generally make its recommendation(s) based on consideration of the documentation which you submit, it is most important that you do the following:

- 1. Ensure your Cover Letter (and supporting CV) clearly specifies how your particular background and experience meets the requirements of the Authority position(s) specified in this booklet, and*
- 2. That you fully answer any supplementary questions which are presented to you as part of our online application process.*

This will help ensure that the Assessment Panel is as informed as possible as to the basis for your candidature and why you believe you are a person who could potentially be appointed to this State Board. **Please only include information that is directly relevant to the particular role for which you are applying.**

If you have any questions regarding the application process please email info@stateboards.ie.

6. Assessment Process

An Assessment Panel (the "Panel") will be convened by PAS to consider and assess the expressions of interest received by PAS. The Panel will:

- review and discuss the expressions of interest received against the specific appointment criteria for the role, as advertised in this Information Booklet;
- assess potential candidates further once they meet the specified appointment criteria by undertaking any or all of the following steps:
 - Consideration of the written applications; and/or
 - Meeting/conference call; and/or
 - Referee checks; and/or
 - Any other selection or verification method deemed appropriate (this may include PAS requiring statutory declarations from shortlisted applicants as to the bona fides of the qualifications and experience contained in their applications).
- arrive at a shortlist of suitable candidates to be sent forward for consideration by the Minister.

Please note that the Public Appointments Service will not be responsible for any expenses incurred by candidates as part of our selection process.

7. Confidentiality

Subject to the provisions of the Freedom of Information Acts, 2014, applications will be treated in strict confidence. All enquires, applications and all aspects of the proceedings are treated as strictly confidential and are not disclosed to anyone, outside those directly involved in that aspect of the process.

Certain items of information, not specific to any individual, are extracted from computer records for general statistical purposes.

8. Data Protection Acts 1988 & 2003

Should your name be forwarded to a Minister for consideration, please note that your cover letter and curriculum vitae will be forwarded to the State Board Liaison Officer in the relevant department and may be retained for up to one year.

For further information on Data Protection please follow the [link](#).

APPENDIX 1

Submitting your expression of interest

In order to submit your application, you should take the following steps:

1. Go to www.stateboards.ie.
2. On the bar at the top of the page click on "Available Appointments".
3. This brings you to a page with all our advertised vacancies. Select whichever position you would like to apply for (you are welcome to apply for more than one position if you wish).
4. On the relevant page please click on the "apply for position" button at the bottom of the page
5. This will bring you to a page on www.publicjobs.ie and, if you already have a publicjobs.ie account, will prompt you for your username and password. If you do not have an account, you will be asked to create one.
6. Once you input your details you will be brought to a page where there is a prompt in the middle of the page which says "apply here". Click on the link to the online application form beside it.
7. A form will appear on your screen, some of the text boxes will be populated with information from your publicjobs.ie profile (Name, address etc.). You will need to complete the rest of the fields and enter your name and the date at the bottom of the form. Click on "continue".
8. You will then be brought to a screen where you should upload your CV and Cover Letter. These are required documents and your application cannot be processed without them. Once you have selected these and uploaded them, please click on the "submit" button at the bottom of the page.
9. You will receive an e-mail confirmation (to the address listed in your publicjobs.ie profile) to confirm that your application has been submitted.

You must confirm that you do not have any conflicts of interest or legal impediment which would be likely to interfere with your ability to play a full part on the Board. You must also confirm that you can make yourself available to attend meetings and to carry out the duties of a Board member.